Restructuring Campus Capacities

a report from the

Task Force on Facilities Planning and Utilization

The California State University

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June 1998 California State University Office of the Chancellor, Physical Planning and Development Los Alamitos, California

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Executive Summary

Background and Context

- In the late 1990s, the California State University faces a future characterized by substantial potential for enrollment growth (26 percent between 1995 and 2005 - CPEC, "A Capacity for Growth", 1995) and substantial uncertainty about the ability of the state to fully fund this growth.
- 2. In terms of physical planning and the capital budget, there may be diminished opportunity for new capital outlay growth projects in the coming decade. Even if future capital outlay bond issues are passed, the continuing need for renovation and replacement requirements for the existing inventory of physical facilities will significantly reduce the availability of funds for growth.
- 3. The basic question is how can the CSU most effectively match its physical resources with its enrollment demands. If any part of the projected enrollment growth is to be accommodated in the lean fiscal environment that is envisioned, it is imperative that the campuses have the ability to plan for and to use the existing physical plant to best serve the instructional mission.
- 4. To address these planning issues a systemwide Task Force on Facilities Planning and Utilization was appointed in February 1996 by Jon Regnier, Senior Director of Physical Planning and Development. The charge to the Task Force was to:
 - a. provide a more accurate method for determining campus capacities,
 - b. provide a measurement standard that will increase campus flexibility to manage space and facilities and to accommodate FTE,
 - c. eliminate reliance on the current facility utilization reports and overly proscriptive space standards, and
 - d. to simplify methods for evaluating capital outlay priorities.

Within the context of this charge, the Task Force was further asked to review and evaluate a planning model based upon the concept of "assignable square feet per full-time equivalent" (ASF/FTE) and to determine whether the model is capable of evaluating current space needs and projecting future space requirements. The result would be a model that could be supported by CPEC and the state funding agencies.

5. The Task Force completed its deliberations and released a preliminary draft of the current report to the campus Executive Deans for their review and comments in December, 1996.

Since then the report has been through an extensive review process that included two video conferences, a roundtable discussion, and campus wide review of a final draft.

Task Force Findings:

- 1. The ASF/FTE model adjusts the reported capacities of each campus to include "other earned" FTE. This amounts to an approximate 6.5 percent increase of the reported seat-count capacity systemwide.
- 2. The model assumes that space required for student access to computer workstations will be incorporated as part of library space planning in accordance with recommendations contained in "Information Resource Facility Planning for the 21st Century," (Task Force on Facility Planning for Library and Information Resources, CSU, 1996) which suggests "... a campus wide view of information resources which integrates the computer, telecommunications and media services, and library resources."
- 3. At any given point in time, the model provides by campus and by discipline a capacity verses enrollment profile. This encourages space managers and planners alike to maintain a current and complete Space and Facilities Data Base (SFDB).
- 4. The ASF/FTE model fully incorporates the existing space utilization and planning standards currently employed by the CSU in its capital outlay planning process. The model expands the concept of the capacity of a campus to accommodate students beyond the classroom and class laboratory station count in two important ways, however, by recognizing that:

(a) Some instructional activities occur in campus spaces not previously included as part of classroom and class lab capacity (e.g., supervised study, group projects). The practical effect of this is to shift the physical planning perspective from classroom capacity to campus capacity. Explicit recognition that all space on campus in some way affects the capacity of the campus to accommodate students puts a stronger emphasis upon the management of all existing space to better accommodate the instructional mission.

(b) Some courses are delivered to students outside the traditional classroom environment via television or computer networks. These students may be on campus (e.g., in dorm rooms or other computer access sites) or off-campus at sites in the community such as community college or high school classrooms, various worksites; or in their individual homes. The effect of remote delivery

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of this type reduces the direct need for on campus classrooms but does not reduce the need for the spaces that enable and support the remote delivery.

- 5. When integrated with campus data on instructional offerings by discipline, level, and mode of instruction (from the Course Section Report), the ASF/FTE model provides a dynamic tool for assessing instructional space needs based upon existing space standards and the latest reported campus data on FTE distributions.
- 6. The model allows increased flexibility in adjusting the uses of instructional space and provides the campuses with incentives to manage the use of space to best meet the needs of the instructional programs. The campuses will benefit because the model identifies space needs based upon current use patterns, and it can be used to internally adjust space allocations.
- 7. Implementation of the model replaces the detailed space utilization reports with an annual comprehensive space requirements report as compared to space available (see Table 1). Because a campus could alter space when it was necessary, there would be no requirement to assess the detailed utilization of space on an annual basis. (Audits of space use could occur at intervals, perhaps when changes were sought.)
- 8. The model reduces the requirements for campuses to report changes in the campus space file to the chancellor's office (the "Organizational Report", which reports space type by HEGIS codes, will still be required). The construction of instructional space would depend on the current campus capacity and the projection of FTE in future years. These FTE projections are already reviewed by state agencies, thus no new processes would be required.
- 9. Through the operational use of the model, the long-term objective will be to eliminate the need for campuses to provide statistics on instructional mode and level (forms: PPD 2-1, Full-time Equivalent Enrollment Distribution by Discipline; 2-2, Enrollment Distribution by Level and Category of Instruction; and 2-3, Calculation of Space Requirements for Instructional Projects) as part of the capital planning process. Projected space needs by discipline, instructional mode, and level will be determined by projecting these existing enrollment percentages to selected years.

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Task Force Recommendations

- 1. The ASF/FTE model should be adopted to provide guidelines for evaluating space needs for all CSU campuses.
- 2. The draft report should be distributed for internal review by the CSU campuses, the Academic Senate, the Executive Council and Academic Affairs in the Chancellor's Office, and modified as appropriate.
- 3. The final report should be forwarded for review by the California Postsecondary Education Commission (CPEC), the Department of Finance, the Office of the Legislative Analyst, and the appropriate fiscal committees of the legislature.
- 4. The ASF/FTE model should be implemented with the 2000-2001 capital outlay budget cycle.
- 5. Detailed facility utilization and enrollment distribution reports should be undertaken every five years.
- 6. Physical Planning and Development (PPD) will provide the computerized copy of the model to each campus so that information from the latest Course Section Report and projected FTE distributions can be processed for local planning purposes.
- 7. The campuses and PPD should work together to review preliminary model outputs to insure that the reported physical facilities inventory (SFDB) is complete and that use codes have been correctly assigned.

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I. CSU Enrollments and Campus Capacities: the Long-Range Issue

The objective of the annual Capital Outlay Program budget for the California State University is to provide facilities appropriate to the CSU's approved educational programs, to create environments conducive to learning, and to insure that the quality and quantity of facilities at all campuses serve the students equally well.¹ Projections of enrollment and funding potentials in future years suggest that this objective will be difficult to meet as the CSU moves into the next century.

The California Postsecondary Education Commission (CPEC), in its 1995 report, "A Capacity For Growth," projects that the California State University will enroll 411,000 students in fall 2005 (this represents a 26 percent increase over the fall 1995 enrollment of 326,000). The enrollment equates to an increase of almost 70,000 FTE by 2005. The enrollment growth arises as a consequence of the state's projected population growth and incorporates the effects of the echo of the post-WW II baby boom (the children of the baby boomers - in Clark Kerr's terms, "Tidal Wave II"). Although growth is projected for each of the ten years, the primary onslaught of "Tidal Wave II" will not be felt until the turn of the century. Such growth implicitly assumes that the California economy will continue its recovery from the 1991 recession and will remain robust into the next century.

Based upon its enrollment projection and an assessment of the likely fiscal future for public higher education in the state, the CPEC report identified a serious shortfall in the ability of the CSU to accommodate the anticipated growth. The recognition of this gap between potential enrollments and the anticipated level of funding raises a number of long-range planning issues for the CSU.

In terms of physical planning and the capital budget, there may be diminished opportunity for new capital outlay growth projects in the coming decade. Even if future capital outlay bond issues are proposed and passed by the voters, the ongoing renovation and replacement requirements for the existing inventory of plant and facilities is likely to absorb all of the funds that come available.

The basic question is how can the CSU most effectively match its physical resources with its enrollment demands. The situation provides a strong rationale to proceed with restructuring the definition of capacity and how capital resources are managed. If any part of the projected enrollment growth is to be accommodated in the lean fiscal environment that is envisioned, it is imperative that the campuses have the ability to use the physical plant to best serve the instructional mission. The emerging impact of electronic technology upon instructional delivery gives added weight to the imperative.

II. Current Method For Establishing Campus Capacity

¹ An outline of the CSU capital outlay planning process is provided in Appendix A.

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The current standards for the utilization of instructional space are defined by the weekly hours of occupancy of student stations in lecture and teaching laboratory rooms. (The standards recognize that it is impossible to schedule all rooms throughout the day or to realize 100 percent station occupancy when the room is scheduled.) Exhibit 1 shows the current standards. Although the standards are couched in terms of the number of hours a week rooms should be scheduled and the station occupancy ratio when the room is used, the effect of the two components is to determine station hours per week, e.g., a 66 percent lecture station occupancy rate applied to 53 hours per week implies that if all stations are occupied on average 35 hours per week, the standard is being met.

At peak enrollment (1990) eight CSU campuses met or exceeded the 35 hours of lecture station occupancy per week. This included our smallest campus, several medium and large campuses, rural residential campuses, and urban commuter campuses. The campuses achieved this result by increasing the station occupancy rate when the classrooms were used from the 66 percent guideline to a system average of 75 percent (with a high of 82.1 percent). The hourly room schedule rate of these same eight campuses was between 45 and 50 hours per week with a system average of 44.5 hours per week of classroom use, while the CPEC guideline is 53 hours per week.

Clearly, the relevant standard is the overall station occupancy rate of 35 hours per week which can be achieved by many combinations of room scheduling and station occupancy rates (when the room is scheduled). Attempting to force an increase in the hourly room use tends to drive down average class size which is counterproductive to overall utilization efficiency. The latest utilization report indicates an average station occupancy rate even higher (78.5 percent) with a top campus fill rate of 92.8 percent. The hourly room use rate dropped from 44.5 to 33.4 percent and the resultant station occupancy rate to 26.2 percent. During this same time period, mean lower division class size increased from 32.2 to 34.1.

Assuming the standard remains at 35 hours per week of seat use, one way for campuses to achieve higher utilization is to modify classroom facilities to better match the class size offerings of the academic program. The ASF/FTE model will provide an incentive to do this, to manage and match facilities to the course offerings, rather than attempting to increase room use on a per hour per week basis.

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Exhibit 1 - Instructional Space Utilization Standards

	Room Hours per week	Station Occupancy Rate	Station Hours per week
Classrooms	53.0	66%	35.0
Teaching Laboratories Lower Div.	27.5	85%	23.4
Teaching Laboratories Upper Div. & Grad.	22.0	80%	17.6

Application of these standards to the campus' inventory of classrooms and class laboratories determines the weekly student contact hours (WSCH) the facilities can support or accommodate. FTE that can be accommodated in the facilities is then determined based upon ratios of WSCH per unit of credit. The total FTE a campus can accommodate is the sum of classroom and teaching laboratory capacity and FTE generated in instruction conducted outside classrooms and class labs (including student teaching, graduate thesis, student research, various forms of non-traditional delivery, and off-site/distance education).

The "capacity" of a campus to accommodate FTE students is determined by applying the utilization standards to the student stations by category as reported in the Space and Facilities Data Base (SFDB), summing the result, and adding FTE to account for instruction that is taught in modes and spaces other than lecture or laboratory.

Instructional activity space contains various space types (see Appendix C).

The calculation of capacity implicitly assumes that lecture courses are taught in classrooms and laboratory courses are taught in class laboratories. Recent utilization studies indicate, however, that CSU campuses generate a substantial amount of FTE by providing instruction outside regular classrooms and teaching laboratories. In fall 1993, for example, almost 20 percent of the FTE was generated outside of classrooms and laboratories. This percentage is increasing over time as the university expands its instructional offerings at off-campus sites and uses technology to provide instruction outside regular classrooms and class laboratories. (A summary of the 1993 space utilization study is included in Appendix B.)

Evidence clearly indicates that whatever space is adequate for a class will be scheduled, regardless of that space's classification. One of the causes for this cross-use of space is the change in instructional delivery mode. Television, computers, communication networks, and audio-visual techniques have altered teaching methods since the space classification system was first introduced. Expanded use of technology in distant learning settings or integrated

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media center environments suggest that current space classifications are no longer adequate. Attempting to force the old model on new modes of delivery is inappropriate.

The cross use of space brings into question the current way of measuring the instructional capacity of a campus. If space currently excluded from the capacity calculation is used for a significant portion of instruction, how accurate are the present set of campus capacities? Changing a room type from lecture or laboratory to a television studio or a distance learning laboratory, for example, reduces the campus instructional capacity because student stations are removed from the inventory and television studios do not fall under state utilization standards. The validity of the current proscriptive formulas becomes questionable as campuses alter their facilities to accommodate new instructional modalities.

III. A Proposal For Restructuring Campus Capacities Based Upon an ASF/FTE Model

Current measurements of campus capacity, i.e., utilization standards that convert lecture and laboratory station counts to FTE are no longer appropriate due to the alternative uses of space and non-traditional methods of educational delivery. The situation was described in a recent CSU memo regarding multi-year enrollment and FTE planning:

"Capacity" (to accommodate students) includes more than lecture halls, classrooms, and teaching labs. Instruction is taking place in locations beyond these traditional settings - in workplaces, K-12 schools, other campuses, hospitals, clinics and government offices. The home or any place that is appropriately wired can become a location for mediated instruction and distributed learning... (Executive Vice Chancellor Broad to the Presidents, June 18, 1996)

An important part of the solution is to measure campus FTE capacity on an ASF/FTE basis which recognizes that both traditional instructional space and instructional support space can be used to provide or originate instruction.

The objectives of this new approach are:

- (a) to provide standards that will more accurately measure the ability to accommodate FTE and that are sensitive to each campus' unique mix of instruction and pedagogy
- (b) to provide incentives for each campus to manage and use space to best meet the needs of its instructional program
- (c) to eliminate reliance on the current facility utilization reports which do not accurately reflect the way instruction is carried out, and are not considered effective as a management tool

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- (d) to streamline the capital outlay program justification process by eliminating redundant enrollment related forms and to simplify methods for evaluating capital outlay priorities
- (e) to reduce the requirements for reporting changes to the campus space file to the Chancellor's Office and to reduce the number of reconciliation report edits associated with maintaining the space inventory.

Using the ASF/FTE model, a capacity for each campus will be established based upon its inventory of ASF and the campus ratio of required ASF/FTE. Application of the model is described in the generic examples below.

1. Project to Accommodate Growth

A campus has a "Target Year" (target year is two years past projected building occupancy) discipline deficit in science of 50,000 ASF and a campuswide deficit in instructional space of 100,000 ASF. This expressed need would qualify as a campus growth project for new space in the science discipline.

2. Project for Discipline Specific Need

A campus has a "Target Year" deficit of 30,000 ASF in the humanities discipline and a campuswide surplus of 100,000 ASF in instructional space. Since the discipline space is not highly specialized, the campus would be expected to evaluate the renovation of existing surplus space to accommodate the discipline space deficiency.

3. Specialized Space that is Functionally Obsolete (replacement projects)

A campus has a 20,000 ASF "Target Year" surplus of space in the science discipline and a campuswide surplus of 50,000 ASF. The campus cannot justify new space for growth. However, the campus science program is located in facilities that are "functionally obsolete". Existing space cannot be <u>economically</u> remodeled to accommodate the specialized need in the science program, therefore construction of a replacement facility for science laboratories may be in order.

4. Phase-out of Temporary Structures

It is the Board of Trustees' policy to eliminate temporary structures from The California State University campuses. In programming the phase-out of temporary structures, secondary effects may involve the remodeling of existing

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space, the construction of new space, or the combination of both. Replacement projects should be scoped to accommodate all program functions housed in the temporary space on a one-to-one basis and may include new/remodeled space for enrollment growth.

Campus capacity based upon ASF/FTE will change when the model is run with new data. A campus-wide projection of space needs is developed by applying the most recently reported campus mix of disciplines, levels, and types of instruction to the main campus academic year FTE projections. The space planning standards are applied to these detailed projections of FTE to project required space needs that are aggregated to campus space needs. The space requirements are compared to the space inventory to determine deficits or surpluses of space over the projection period. Deficits provide an indication of a need for a new space project.

Campus space deficits and surpluses are identified based upon FTE projected for future years and the assumption of a constant mix of disciplines, levels and types of instruction (the latest reported mix). While such an assumption is warranted to identify space deficit problems at the campus level, it is not necessarily the only assumption to be used in planning specific projects (for either new space or for the replacement of existing space).

Once the need for a project has been identified, each project must be treated uniquely. In particular, subject to regular review procedures, the campus must be allowed to deviate from its past experience in facility use and design the new project to accommodate: (1) newly approved academic programs, (2) changes in the mix of the level of instruction (lower division, upper division and graduate) and, especially, (3) changes in the mix of the types of instruction to be delivered (lecture, laboratory, mediated instruction, distributed learning, etc.).

The focus of the model is on-campus space needs. It is recognized that mediated instruction and distributed learning supported by electronic technology may fundamentally change these on-campus space needs during the next decade. The model will continue to evolve as the effects of these developing technologies upon capital needs (space and equipment) are more fully understood during the next decade.

The ASF/FTE Model

The ASF/FTE model is contained in an EXCEL workbook. The program calculates space needs by applying the existing space planning standards to a given FTE distributed over disciplines, levels and types of instruction to generate the total instructional space needs by campus. Once the ASF requirement is determined, the ASF/FTE required values are calculated directly.

Model specifications:

- 1. The model includes all state funded facilities. The model includes an instructional sector and four sub-models to account for general administration, libraries, media, and plant operations. (The space types and associated codes that are included in the instructional sector model and the sub-models are provided in Appendix C.)
- 2. The instructional sector model uses the fall Course Section Report (CSR) data for campus total Full Time Equivalent Student (FTES) and FTES distributions over HEGIS disciplines and instructional types (lecture, lower division laboratory, upper division laboratory, graduate laboratory and total graduate FTE, for graduate research).
- 3. The instructional sector model also uses the fall Course Section Report data for campus total Full Time Equivalent Faculty (FTEF) and FTEF distribution over HEGIS disciplines.
- 4. The instructional sector model uses the Space and Utilization Standards approved in 1966 by the Coordinating Council for Higher Education (now California Postsecondary Education Commission), as modified in March 1971 and June 1973 to calculate the amount of required instructional and instructional support space in terms of ASF needed to accommodate the total FTES and FTEF identified in the CSR.
- 5. The instructional sector model uses the "Space Standards Chart" in the State University Administrative Manual (SUAM) for space formula multipliers for level, type, and category of instruction, for graduate research, for faculty and faculty administrative offices, and for miscellaneous shops and storage. (The chart is reproduced in Appendix D.)
- 6. The instructional sector model:
 - (a) uses CSU system averages for all but one discipline to calculate <u>Instructional Activity ASF</u> (see Appendix C for Use Codes assigned to this category) The exception is the instructional activity ASF added as a need to those campuses that have a Fine and Applied Arts program. These spaces include: little theaters, arena theaters, music practice rooms, choral rehearsal rooms, instrument rehearsal rooms, dance studios, etc. In order to adequately report the space need for the instructional activity ASF in the discipline of Fine and Applied Arts, a formula for the instructional activity ASF was derived by plotting the existing instructional activity ASF against the current campus FTE and

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- applying linear regression to fit a straight line. Also, in addition to the above formula, the model adds a separate category for instructional activity ASF to campuses that have large auditoriums. In other words, for this category, existing ASF (large auditorium) equals the need.
- (b) assumes the existing ASF inventory of space for Computer Access Work Stations is 100% of the need.
- (c) uses SUAM, Section VII, 9619 for Indoor PE (see Appendix E)

All of the equations used in the instructional sector model are in EXCEL format (See Appendix F).

7. Separate ASF/FTE sub-models for administrative, library, media (including audio visual and related services, and educational TV), and plant operations space were developed in conjunction with the instructional sector model to provide a comprehensive evaluation of campus space needs and requirements. (The administrative space codes included in the four sub-models are shown in Appendix C, Table C-2.)

The Space and Facilities Data Base (SFDB) is used to collect existing space data (ASF) on these four categories of space for the sub-models. The space "need" for the sub-models is determined based upon existing standards or derived guidelines based upon the standards for programming these types of spaces as discussed below.

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General Administration: There are no existing up-to-date CSU space standards for general administration. The only space standards available are in the "Restudy" document issued by the McConnell Committee in 1955. These standards suggest substantially lower values of ASF/FTE than is shown in the existing SFDB inventory. This is understandable because of the many functional areas that have been added to General Administration since the Restudy standards were developed over forty years ago.

The space requirement for General Administration is identified by formula. Derivation of the formula was accomplished by plotting the existing campus ASF/FTE for General Administration against campus FTE and applying linear regression to fit a straight line (see Appendix G).

Libraries: Existing library standards (SUAM Section VI 9065) were approved by the Board of Trustees in September 1991. These standards were graphed in the same manner as the general administration standards (ASF/FTE vs. FTE enrollment). Since the standards do not contain library space recommendations for campuses below 8,000 FTE, ASF/FTE for this range was considered constant. ASF/FTE for campus sizes between 8,001 and 10,000 FTE and between 10,001-25,000 are derived from two linear equations fit to the standards. These formulas are the basis for the "required" space shown for libraries in Table 2. (Projects in this category are planned to add capacity up to 10 years in advance.) A graph plotting ASF/FTE against FTE illustrating the standards and the linear functions are provided in Appendix G.

Media: All media type space (HEGIS 90201, 90211, 90221, and 90231) is identified separately in the SFDB. The CSU does have space standards for these types of spaces (see SUAM Section VI 9066). These standards were used to determine campus media space needs.

Plant Operations: All plant operations space (Code 90501) is identified separately in the SFDB. Plant operations or corporation yard space standards are found in SUAM Section VI 9072. Here again, the space need can be represented by two linear lines, one for campuses up to 10,000 FTE, the other for 10,001-25,000 FTE. These linear functions are used to calculate the plant operations space need. (Projects in this category are planned to add capacity up to 10 years in advance.) A graph plotting ASF/FTE against FTE, illustrating the standards and the functions are provided in Appendix G.

The instructional sector and the four sub-models provide a comprehensive view of campus space needs. Although the sub-models are also stated in terms of ASF/FTE, it is important to

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understand that the direction of causation in the sub-models is from FTE to ASF. This direction cannot be reversed, i.e., an excess ASF in one of the sub-models does not simply imply that additional FTE could be accommodated. Such excess capacity might be converted to space to accommodate FTE, but the space would first have to be remodeled for instructional use.

To test the ASF/FTE model, the inventory of existing space from the SFDB is compared to the model output/space requirement needs. The results are shown in Tables 1, 2, 3, and 4.

Table 1 is the ASF summary by campus for all space categories for instructional use. The broad categories of space represented in the table are: lecture, laboratory, graduate research, instructional activity, faculty/faculty administrative, and existing unreported instructional space. Within these broad categories all support spaces are included. For example, the lecture category includes lecture, seminar, lecture activity and lecture service (see Appendix C, Table C-1 for the use codes included in the instructional sector model).

The summary comparisons of "required" and "existing" space make it apparent where a surplus or deficit exists within a broad category and are invaluable from the standpoint of identifying the problem areas for instructional space on a campus. To further identify where a surplus or a deficiency occurs within the instructional sector model, it is necessary to examine the detailed discipline comparisons provided by the model as shown in Appendix H.

Table 2 is the ASF summary by campus of the four separate sub-models: general administration, library, media space (including audio visual and related services, and educational TV), and plant operations. Here, as in Table 1, campus ASF and ASF/FTE is calculated as "required" for each of the four sub-model categories and compared to the "existing" space as reported through the SFDB. These four categories of space are FTE driven but they are not discipline oriented. They can be used independently to evaluate needs in each of the four categories. They can also be viewed as components of a total ASF/FTE model (instructional sector plus the four sub-models) to provide a complete and comprehensive basis for the evaluation of campus space needs.

Table 3 summarizes the campus totals from Table 1 and Table 2 for permanent ASF required in terms of the model as compared to the existing ASF shown in the SFDB. Table 3 also shows the "required" and "existing " in terms of ASF/FTE.

IV Comparison of Campus Capacities Based Upon the ASF/FTE Approach with Capacity Based upon Existing Stations

Table 4 provides a comparison of campus FTE capacities calculated using the ASF/FTE approach (column 5) and capacities based upon spring 1997 station counts in the Space and Facilities Data Base (column 6). The data are also shown in terms of the resultant ASF/FTE (columns 7 and 8, respectively).

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For purposes of the comparison, both capacity definitions include FTE generated in the "other earned" category (this is basically non-scheduled instruction or instruction that is scheduled outside regular classrooms and class laboratories - it includes such activities as student teaching, graduate thesis, guided reading, and research projects).

The FTE input data for the ASF/FTE model includes this "other earned" FTE from the Course Section Report (CSR), fall 1996. The ASF output from the model, therefore, includes provision for "other earned" FTE, e.g., in terms of support space. In order to make a valid comparison between the model capacity values and the station capacity values, the station capacity values must be adjusted upward to include this "other earned" FTE. This is reasonable since "other earned" FTE is currently accommodated by each campus, but, traditionally not counted as part of the campus physical capacity.

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	anning, ASF PE USI	R I	T	ΕN	10			tri	icti	ion		R	lest				ıg (itie		np	us]	Eff	ecti Jur	i ve ne 1998	
50	artractimed ASF/FTE Capacity FTES	4,323	13,801	5,887	17,641	19,331	10,353	7,016	25,449	17,346	1,328	13,365	14,383	16,574	9,829	26,831	19,949	20,562	16,683	4,786	6,304	5,087	285,580		
ę	<u>م</u> ر بر ک	5	51.45	31.78	50.93	47.91	48.34	54.31	61.53	60.61	75.31	46.60	55.75	39.65	50.31	49.32	44.03	59.95	67.55	38.82	46.28	57.54	51.57		
\$			46.50		43.00	41.46	41.21	56.80	49.12	44.40	47.86	43.30	50.21	43.20	47.23	41.95	44.58	55.32	63.33	26.02	43.03	45.25	46.63		
4	A 10 10 10 10 10 10 10 10 10 10 10 10 10	16,531	61,820	-81,801	118,063	107,936	66,610	-13,719	252,036	213,157	33,633	50,758	74,787	-64,078	28,331	168,352	-9,851	77,306	66,078	41,065	19,077	43,171	1,275,382	1,444,831 -169,449	
9	rtractional TOTAL Exirting ASF	220,370	641,714	248,637	758,576	801,502	451,686	398,471	1,250,114	796,755	32,272	876,552	752,218	716,034	464,227	1,125,473	889,397	1,149,732	1,056,545	124,505	271,227	230,184	13,316,251		6
5	utractional In TOTAL Required ASF	203,779	573,834	330,438	640,513	633,566	385,076	412,130	338,078	583,538	58,633	825,794	677,431	780,112	435,836	957,121	839,248	1,072,486	330,467	83,440	252,150	181,013	12,040,869	s centers	priste exist total
ž			0	0	0	0	0	21,260	63,895	0	0	0	136,815	12,749	0	60,000	36,462	0	0	41,104	•	60,488	432,773	olum 1, Master Plan enrolment celling FTE provided for information purposes. The total does not include 1,100 FTE celling at Maritime Academy. olumu 2, CSR = Course Section Report. Data is fall 1396. FTES include "other" FTE. Off-campus centers (OCC) and special programe FTE are not separately identified in the CSR (except Calerico and Moss Landing). Mission Viejo (FU), Contra Coate (IOCC) and special programe FTE are not separately	are sculded from the CFS PTES to cal using the OC5 FTES from the Analytic Studies webeite. Table 4 "Total Off-Compus Center Full-time Equivalent Students by Term, 1936-91 CY Columne 18-13, FOTEA or Foculty Admin. Offices. Column 14, Universionid ASF FTE Costrom Factor Mark Lisching ASF indiaded by column 18, ASF per FTE Require.
5		1 8	125,839	45,296	136,156	148,270	33,162	68,852	206,700	134,960	33,139	158,867	106,414	161,003	103,368	182,945	164,026	130,504	150,267	22,645	52,320	30,412	2,358,697	parately F), and Stockto	are sculded from the CBR TRE tools using bOCE TTES from the Analytic Studies webrite, Table 4 "Total Off-Campus Center Full-time Equivalent Students by Term, 1396-91 CY sulmar 21-31, FOFFAO F Faculty/Faculty Admin, Offices Total Strenges and Facility and Strenges and AST and Strenges and Faculty and the Admin Office Strenges and Facility and the Ast solum at University offic AST are facility and on the SFDB (Space and Facility Earthough AST and Strenges) AST only other university of AST included in app solum at University at SFTDE (Spaces and Facility Earthough AST divided by column 18, AST par FTE Require.
5	112	41,827	111,831	70,773	130,422	142,289	88,734	63,781	167,147	121,116	15,324	169,942	129,334	141,219	87,675	196,546	176,026	181,297	141,022	35,120	55,827	46,832	2,320,744	Academy. FTE are not se , Downtown (3	me Equivalent only; other unir
Ŧ	112.	90,979	236,631	102,367	254,932	252,266	174,217	131,506	358,459	221,642	27,510	247,672	240,520	207,372	178,581	348,755	234,276	359,633	344,203	20,228	110,528	71,335	4,274,332	ng at Maritime scial programs slla Valley (SB)	s Center Full-ti tructional ASF equire.
2	112.		242,206	133,232	250,782	251,553	161,726	151,786	372,787	243,712	30,586	284,653	273,343	307,195	187,214	348,502	305,600	352,009	405,575	17,461	108,341	76,866	4,533,137	:1,100 FTE ceili (0CC) and spo a (NO), Coacho	otal Off-Campu I permanent ins ASF per FTE R
6				6,366	28,239	28,206	9,859	13,833	120,703	52,423	0	78,439	23,148	29,512	13,576	86,600	44,435	31,031	8,064	11,148	3,433	0	631,743	he total does not include 1,100 FTE ceiling at Marithine Academy. TE. Ott-sampus contere (DOCC) and special programe FTE are not separately mars Costa (HM), Ventura (NO), Vendual IV Valley (SB), Downtown (ST), and	ite, Table 4 "T. L'Uninventoriec I by column 18, ASF.
			, "		49,702	61,627	39,642	41,004	123,204	56,681	3,758	112,202	51,207	110,525	64,884	138,728	129,140	174,205	58,112	6,664	17,229	15,513	1,360,736	ses. The total d then" FTE. Off- U), Contra Cos	ic Studies webs lities Database) ng ASF divided ufor Dermanent
	35	53,219	=	45,026	252,232	257,433	32,355	127,203	367,070	271,732	11,640	259,160	165,138	180,083	107,036	230,354	239,420	377,277	462,866	15,050	71,433	44,152	3,855,407	mation purpo ES include "ot ssion Vicjo (F	om the Analy! pace and Faci TOTAL Existi the 1937 data
9 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	Required Inst. Space Leb ASF	29,371	120,769	25,509	129,382	143,332	40,375	115,188	224,410	87,843	1,153	153,861	147,215	120,674	43,527	141,326	177,955	261,847	304,656	5,320	39,501	19,250	2,333,724	rided for infor fall 1996. FTI s Landing). Mi	e OCC FTES fi . Offices. h the SFDB (S) S is column 16, Database) Spi
	Exiting Lat. Space Lecture ASF	29,060	76,708	48,382	86,357	115,267	82,093	35,757	133,287	115,338	19,983	132,414	80,123	125,315	61,006	156,219	110,778	131,287	31,145	14,330	32,847	23,137	1,702,633	eiling FTE pro keport. Data is xxico and Mos	: total using the Faculty Admin facilities not or Capacity FTES ce and Facility
*	Required Inst. Space Lecture ASF	24,323	67,028	45,871	80,225	34,105	54,533	34,431	110,530	74,246	7,218	105,130	76,332	100,433	52,536	131,419	110,527	103,128	81,102	18,875	31,252	22,432	1,426,468	Column 1, Master Plan enrollment ceiling FTE provided for information purposes. The tr Column 2, CSR = Course Section Report. Data is fall 1996. FTES Include "onha" FTE. identified in the CSR (secept Calesico and Moss Landing). Mission Wiejo (FU), Contr	are oxiduded from the CSR FTES total using the OCC FTES from the Analytic Studies website." Columna 12:15:10FAO = FacultyFaculty Admin. Office Columna 14. Universerical ASF are facilities not on the SFDE (Space and Facilities Database). Un Columna 20. Instructional ASFTE Capacity FTES is column 6. TOTAL Exiting ASF diabided by Columna 20. Admine are SFDE (Space and Facility Database) Sprind 1581 data for nermanon ASF
°	CSR FTEF TOTAL	238		406	747	138	474	402	336	693	8	333	740	307	488	1,223	1,002	1,037	806	201	318	248	13,388	l, Master Pl 2, CSR = C. ed in the C?	luded from 12-13, FO/ 14, Uninvent 20, Instruct
5	0.53		-	0 7,824	14,895	0 16,728	9,343	0 7,257	0 20,318	0 13,145	0 1,225	0 18,809	0 13,433	0 18,058	9,228	0 22,818	20,170	0 19,179	0 15,640	3,207	5,860	4,001	406,000 258,228	00	are exc Columns Column 1 Column 2 "Existing
allipu:	Harter Plan FTES	12,000	14,000	s 20,000	25,000	20,000	18,000	8,000	25,000	25,000	25,000	25,000	20,000	25,000	12,000	25,000	20,000	25,000	• 15,000	25,000	10,000	12,000	406,000	Notes:	
		Bakersfield	Chico	Dominguez Hills	Fresho	Fallerton	Hayward	Hemboldt	Long Beach	Los Angeles	Monterey Bay	Northridge	Pomona	Sacramento	San Bernardino	San Diego	San Francisco	San Jose	San Luis Obispo	San Marcos	Sonoma	Stanislaus	Totals	8 um of "-"s 8 um of "-"s	

18,000 9,343 8,000 7,257 25,000 13,45 25,000 13,45 25,000 13,45 25,000 13,45 25,000 13,45 25,000 13,45 25,000 13,433 20,000 13,433 27,000 13,433 25,000 13,433 27,000 13,433 27,000 22,2318 20,000 22,318 20,000 22,318 20,000 23,179 25,000 19,179	3 ° '	5 8 8 8 8 8 9 8 9 8 9 8 9 8 9 8 9 8 9 8	TION 6 6 Bequired 6 6 ceAda 5 8 parce 7 38 7 38 7 38 7 38 7 38 7 38 7 38 7 38	7 Required Libeary Space AsF AsF 71.287 71.287 71.287 71.287 175.593 175.593 122.371 123.5.556 19.162 19.162 286,077 19.162 286,077 19.162 286,330 19.162 286,330 19.162 286,330 283,395 283,305 285,305 285,305 285,305 285,305 285,305 285,3	LIBRARY 8 8 8 1 105-37 6 105-37 105-37 105-37 105-37 105-37 105-37 105-37 105-37 105-37 105-37 105-37 105-32 105	9 8 - + +	10 Required Library ASF/FTE ASF/FTE 15.64 14.080	11 Required Madia Math Mat		AM 9068 13 (-*-) ASF -7.307 -7.1308 -8.808 -8.808 -9.402 -1.1,208 -9.402 -1.1,208 -9.402 -1.1,208 -9.402 -1.1,208 -9.402 -1.1,208 -9.402 -1.1,208 -3.402 -1.1,208 -3.402 -1.1,208 -3.402 -1.1,208 -3.402 -1.1,208 -3.402 -1.1,208 -3.402 -1.1,208 -3.402 -1.1,208 -3.402 -1.1,208 -3.402 -1.1,208 -3.402 -1.1,208 -1.		PLANT D 15 15 15 PlantOps Space Space Space Space 38,852 38,852 27,558 38,852 28,118 23,558 44,183 36,728 36,73856 36,73856 36,73856 36,738566 36,738566666666666666666666		NS. SUA 17 17 17 17 17 17 17 17 17 17	M 9072 18 8972 8942 8942 8942 8946 4.31 4.31 4.31 2.80 2.80 2.80 2.85 2.85 2.86 2.85 2.86 2.87 2.85 2.86 2.87 2.80 2.87 2.80 2.80 2.80 2.80 2.80 2.80 2.80 2.80	USED CHIDE Capacities
San Leis Obispo 15,000 15,640 122,438 San Marcos 25,000 3,207 25,639 Sanoma 10,000 5,860 46,726	38 110,002 99 34,651 26 27,227	-12,436 8,952 -19,499	7.83 10.8 7.97	220,211 50,163 91,656	164,062 27,423 72,374	-56,149 -22,740 -19,282	14.08 15.64 15.64	25,640 13,207 15,860	5,040 8,883 8,883	-20,600 -13,207 -6,977	1.64 4.12 2.71	39,863 14,851 23,403	4,284 15,000 15,534	-35,579 149 -7,869	2.55 4.63 3.39	ective June 19
4,001		-19,439 6,972 15,471	8.00	31,656 62,570 3.717.755	62,437 62,437 3 203 995	-19,282 -133 -133	15.64	15,860 14,001 46,8 2.28	5,768	-6,977 -8,233 -239.043	3.50	23,403 17,762 684.705	10,034 23,780 523,507	- (,853 6,018 -161 198	444	998
If to see Column 1 Muster Din are	TT 2,000, 100, 100, 100, 100, 100, 100, 10	241,539 -226,068				-515,105 106,917 -620,677		TOO, A CO, A C C C C C C C C C C C C C C C C C C						-101,100		

California State University Capital Planning, Design and Construction ASF PER FTE MODEL

Subject

Revision

	A	anning, De ASF PER F USER	TF	\mathbf{N}	[0]	DE	L					R	est		ctu Cap				npı	15	F		e cti Jur		199	98				
	ſ																								1		oademų.	E are not	ey (SB), lies website.	
	2	Existing Total Permanent ASF/FTE	81.83	78.30	49.91	68.20	70.67	73.06	82.16	79.35	88.61	124.68	70.94	80.63	63.71	84.74	75.77	64.53	77.21	85.67	62.85	67.44	90.27	74.78			g at Maritime Ac	ial programs FT	, Coachella Valis he Analutic Stud	
	9	Require. Total Permanent ASF/FTE	75.84	73.06	71.62	69.20	67.41	70.00	86.43	74.63	70.85	85.50	63.53	76.61	68.38	76.06	67.16	70.11	81.56	89.43	58.42	73.34	76.83	73.32		_	ude 1,100 FTE ceilin	rs (OCC) and spec	(HA), Ventura (NU), OCC FTES from t	
	5	Net (+	27,291	65,335	-169,823	-14,857	54,405	28,586	-30,963	95,834	233,370	47,998	25,365	54,255	-95,180	80,103	196,341	-112,493	-83,493	-58,686	14,218	-34,551	53,795	376,852	976,896	-600,045	total does not incl	Off-campus cente	⁻ U), Contra Costa I TES total using the	
	+	Ezisting Total Permanent ASF	372,972	976,466	390,526	1,015,895	1,182,090	682,649	596,252	1,612,143	1,164,713	152,758	1,334,335	1,087,929	1,150,495	782,000	1,728,817	1,301,570	1,480,806	1,339,933	201,579	395,245	361,150	19,310,323			nation purposes. The	Sinclude "other" FTE.	iding). Mission Viejo (r sluded from the CSB F	ts by Term, 1996-97 CY
of ASF/FTE Totals	e	Required Total Permanent ASF	345,681	911,131	560,349	1,030,752	1,127,685	654,063	627,215	1,516,309	931,343	104,760	1,308,970	1,033,674	1,245,675	701,897	1,532,476	1,414,063	1,564,299	1,398,619	187,361	429,796	307,355	18,933,471			Column 1. Master Plan enrollment ceiling FTE provided for information purposes. The total does not include 1,100 FTE ceiling at Maritime Academy.	ection Report. Data is fall 1996. FTES include "other" FTE. Off-campus centers (OCC) and special programs FTE are not	separately identified in the CSR (except Calexico and Moss Landing). Mission Viejo (FU), Contra Costa (HA), Ventura (ND), Coachella Valley (SB), Downtown (SF), and Stockton (ST) off-campus centers are excluded from the CSB FTES total using the OCC FTES from the Analutic Studies website.	Table 4 "Total Off-Campus Center Full-time Equivalent Students by Term, 1996-97 CY
		CSR FTES TOTAL see notes	4,558	12,472	7,824	14,895	16,728	9,343	7,257	20,318	13,145	1,225	18,809	13,493	18,058	9,228	22,818	20,170	19,179	15,640	3,207	5,860	4,001	258,228			an enrollment ceiling	ourse Section Report	d in the USH (except id Stockton (ST) off-	Campus Center Full-
Campus Summary	-	Master Plan Enroll. FTES	12,000	14,000	20,000	25,000	20,000	18,000	8,000	25,000	25,000	25,000	25,000	20,000	25,000	12,000	25,000	20,000	25,000	15,000	25,000	10,000	12,000	406,000			Column 1. Master PI	Column 2, CSR = Course S	separately identified in the Downtown (SF), and Stoc	Table 4 "Total Off-
Table 3 Cal		Campus	Bakersfield	Chico	Dominguez Hills	Fresho	Fellerton	Hayward	Hemboldt	Long Beach	Los Angeles	Monterey Bay	Northridge	Pomona	Sacramento	San Bernardino	San Diego	San Francisco	San Jose	San Luis Obispo	San Marcos	Sonoma	Stanislaus	Totals	Sum of "+"s	Sum of "-"s	Notes: (1		

Subject

California State University Capital Planning, Design and Construction ASF PER FTE MODEL

Revision

Master C Master C Master C Plaa TO Plaa Plaa	2 3 3 8R Instructional TAL TOTAL TAL Required 0.03,779 4,558 203,779 12,472 579,894 7,824 330,438 14,895 640,513 14,895 640,513 14,895 640,513 14,895 640,513 14,895 833,666 80,516 14,895 833,666 80,516 14,895 833,666 80,516 80	4 Instructional TOTAL Existing ASF 220.370 641,714 248,637 788,576 801,502	5 (5 = 4 / 7) Instructional ASF/FTE Capacity FTES	œ	7 - 2122	*	6	2	11 = 110)	
Sampes Master C Sampes Plaa F1 Plaa F1 70 FTES 2000 25,000 geez Hills 20,000 26,000 erd 18,000 26,000 erd 8,000 25,000 erd 20,000 26,000 erd 20,000 26,000 erd 20,000 26,000 erdes 25,000 26,000			(5 = 4 / 7) Instructional ASF/FTE Capacity FTES						(01-6 = II)	
Master T Plant Plant Plant T0 FTES 2001 geez Hills 20,000 geez Hills 20,000 con 20,000 geez Hills 20,000 con 20,000 geez Hills 20,000 con 20,000 con 20,000 con 20,000 con 25,000 con 25,000 con 25,000 con 25,000 getes 25,000 ridge 25,000 so 25,000			Instructional ASF/FTE Capacity FTES		(7 = 3 / 2)	[8 = 4 / 2]				Pla
Clampes Passer F Planes Planes Planes FTES 2001 10 geez Hills 20,000 14,000 geezek 25,000 14,000 geles 25,000 14,000			ASFIFTE Capacity FTES	Instructional E-instructional	Instructional	Instructional A en	SFDB Spr 97	Fall 96 Cen	Other	anr
Earoll. TO FTES 2000 FTES 2000 gec Hills 20,000 gec Hills 20,000 fd 8,000 fd 8,000 gece Hills 25,000 gece Hills 25,000 fd 8,000 getes 25,000	<u>କ</u> 		Capacity FTES	Station	per	Der Der	Lec • Lab	Other	FTE	ning F P
Field 12,000 gees Hills 20,000 gees Hills 20,000 co 25,000 rd 18,000 nd 18,000 seet 25,000 geles 25,000 ridge 25,000 seet 25,000 seet 25,000 seet 25,000				Capacity FTES	FTE Require.	FTE Exist.	FTE Capacity	Earned 2	based on Z	iia S g, D ER SEI
14,000 geez Hills 20,000 cea 25,000 ted 18,000 ted 18,000 ted 18,000 ted 25,000 ted 25,000 ted 25,000 getes 25,000 getes 25,000 ridge 25,000 steles 25,000 steles 25,000 steles 25,000 steles 25,000		641,714 248,637 758,576 801,502	4,929	4,934	44.71	48.35	4,552	0.084	382	esi FT
Mills 20,000 25,000 25,000 80,000 80,000 80,000 25,000 25,000 25,000 25,000 25,000 25,000 25,000 25,000 25,000 25,000 25,000		248,637 758,576 801,502	13,801	13,081	46.50	51.45	12,260	0.067	821	gn a E N
25,000 20,000 18,000 18,000 25,000		758,576 801,502	5,887	7,374	42.23	31.78	6,950	0.061	424	and 40
20,000 8,000 8,000 25,000 25,000 25,000 25,000 25,000 25,000 25,000		801,502	17,641	15,860	43.00	50.93	14,712	0.078	1,148	l Co DE
18,000 18,000 25,000			19,331	19,607	41.46	47.91	18,691	0.049	916	ons
8,000 8,000 25,000 25,000 25,000 25,000 25,000 25,000 25,000		451,686	10,959	11,899	41.21	48.34	11,300	0.053	599	
25,000 25,000 25,000 25,000 25,000 25,000 25,000 25,000 25,000	7,257 412,190	398,471	7,016	7,259	56.80	54.91	6,522	0.113	737	ıcti
25,000	20,318 998,078	1,250,114	25,449	24,261	49.12	61.53	22,909	0.059	1,352	on
25,000	13,145 583,598	796,755	17,946	17,086	44.40	60.61	16,043	0.065	1,043	
25,000	1,225 58,639	92,272	1,928	2,375	47.86	75.31	2,199	0:080	176	ubj Ro
20,000	18,809 825,794	876,552	19,965	22,271	43.90	46.60	20,951	0.063	1,320	
25.000	13,493 677,431	752,218	14,983	13,827	50.21	55.75	13,206	0.047	621	uc
	18,058 780,112	716,034	16,574	21,529	43.20	39.65	19,934	0:080	1,595	tur ap:
fino 12,000	9,228 435,836	464,227	9,829	10,308	47.23	50.31	9,634	0.070	674	ing acit
San Diego 25,000 22,	22,818 957,121	1,125,473	26,831	25,092	41.95	49.32	23,874	0.051	1,218	g Ca ties
San Francisco 20,000 20,	20,170 899,248	889,397	19,949	19,092	44.58	44.09	17,893	0.067	1,139	am
San Jose 25,000 19,	19,179 1,072,486	1,149,792	20,562	21,526	55.92	59.95	20,155	0.068	1,371	pus
San Luis Obispo 15,000 15,6	15,640 390,467	1,056,545	16,683	15,923	63.33	67.55	15,079	0.056	844	5
San Marcos 25,000 3,2	3,207 83,440	124,505	4,786	3,196	26.02	38.82	2,984	0.071	212	
Sonoma 10,000 5,8	5,860 252,150	271,227	6,304	5,916	43.03	46.28	5,368	0.102	548	fec
Stanislaus 12,000 4,	4,001 181,013	230,184	5,087	5,542	45.25	57.54	5,117	0.083	425	tion tive
Totals 406,000 258,228	228 12,040,869	13,316,251	285,580	287,956	46.63	51.57	270,333		17,623	
Notes: Column I, Master Plan enrollment ceiling FTE provided for information purposes. The total does not include (,100 FTE ceiling at Maritime Academy, Column 2, CSR = Course Section Report. Data are fall 1996. FTES includes "other" FTE. Off-campus center and special programs FTE are not	Column 1, Master Plan enrollment ceiling FTE provided for information purposes. The total does not include 1,100 FTE ceiling at Maritime Acade Column 2, CSR = Course Section Report. Data are fall 1996. FTES includes "other" FTE. Off-campus center and special programs FTE are not	E provided for info lata are fall 1996. F'	rmation purposes TFS includes "oth	The total does n er" FTE. Off-cam	not include 1,100 FT mus center and spe	E ceiling at Maritin veial programs FTB	ne Academy. F are not			8
separately identifier Off-campus Center	sparately identified in the CSR (exception and Moss Landing). Off-campus centers FTES are not included in FTES total. Off-campus Center FTES are from the Analytic Studies website, Table 4 "Total Off-Campus Center Full-time Equivalent Students by Term, 1996-37 CY	exico and Moss La Ilutic Studies websit	nding). Off-campt. e, Table 4 "Total (us centers FTES a Diff-Campus Cento	are not included in F er Full-time Equiva	TES total. Ient Students by T	erm, 1996-97 CY			
Column 5 'ASF/FTE Column 7 'Instruction	Column 5 'ASF/FTE Capacity FTES' is column 4 'Instructional TOTAL Existing ASF' divided by column 7 'ASF per FTE Require'. Column 7 'Instructional ASF per FTE Require' is column 3 'Instructional TOTAL Required ASF' divided by column 2 'CSR FTES TOTAL'	mn 4 'Instructional ' e' is column 3 'Instr	TOTAL Existing A uctional TOTAL F	SF' divided by col Required ASF' divi	lumn 7 'ASF per FT ided by column 2 'C	'E Require'. 'SR FTES TOTAL	-;			
Column 8 'Instruction "Existing" columns a	Column 8 'Instructional ASF per FTE Exist' is column 4 'Instructional TOTAL Existing ASF' divided by column 2 'CSR FTES TOTAL' 'Existing' columns are SFDB (Space and Facility Database) Spring 1397 data for permanent ASF.	s column 4 'Instruct icility Database) Sp	iional TOTAL Exis ring 1997 data for	sting ASF' divided permanent ASF.	by column 2 'CSR	FTES TOTAL'.				
Column 9, Existing S	Column 9, Existing Station Count FTE Capacity is the total SFDB station count capacity increased by the percentage of "other" from Fall 96 CSR.	city is the total SFC	B station count o	apacity increased	1 by the percentage	of "other" from Fa	<u>all 96 CSR.</u>			

Appendix A

Facilities Planning in the California State University, Background

The objective of the annual Capital Outlay Program budget for the California State University is to provide facilities appropriate to the CSU's approved educational programs, to create environments conducive to learning, and to ensure that the quality and quantity of facilities at all campuses serve the students equally well. The proposals are based upon the following principles:

1. Approved Academic Master Plans

The Board of Trustees has adopted planning policies designed to promote orderly curricular development, guide the distribution of programs in the system, and facilitate the progress of each campus in fulfilling the mission of the CSU as expressed in the statewide master plan for higher education.

2. Approved Campus (Physical) Master Plans

The Board requires that every campus have a physical master plan, showing existing and anticipated facilities necessary to accommodate specified levels of enrollment, in accordance with approved educational policies and objectives. Each campus master plan reflects the ultimate physical requirements of academic programs and auxiliary activities.

A related element, adopted by the Board separate from the physical master plan, is the campus enrollment ceiling that specifies the maximum FTE for each campus at build-out.

3. Annual full-time Equivalent Student (FTE) Projections

The program is based on the annual full-time equivalent student enrollment projections, which are prepared by the Chancellor's Office, in consultation with the campuses and taking into account the statewide demographic projections prepared by the Population Research Unit of the California Department of Finance. The annual FTE enrollment projections reflect the impact of year-round operations at Hayward, Los Angeles, Pomona, and San Luis Obispo, in accordance with Trustee policy.

4. Approved Space and Utilization Standards

Instructional space needs are calculated in conformity with space and utilization standards approved in 1966 by the Coordinating Council for Higher Education (now the California Postsecondary Education Commission), as modified in March 1971 and June 1973. (Detail on these standards is provided below.)

California State University	Subject	Revision	
Capital Planning, Design and Construction ASF PER FTE MODEL	Restructuring Campus Capacities	Effective	
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Appendix A

5. Space and Facilities Data Base (SFDB)

Needs for instructional capacity to be addressed by the Capital Outlay Program are identified by comparing campus FTE projections with the campus capacity to accommodate FTE based upon classroom and laboratory spaces reported in the Space and Facilities Data Base.

Within this general context, the capital outlay budget addresses all aspects of campus needs for physical plant in addition to direct instructional facilities. This includes libraries, computing and communications facilities and infrastructure, utilities, administrative and various support facilities, and circulation. Projects for facility remodeling or rehabilitation, disabled access, earthquake retrofit, and asbestos abatement are also part of the budget process.

Appendix B

Utilization of Instructional Space in the CSU, 1993

Classroom and Class Laboratory Utilization

Based on the Fall 1993 Utilization Report all campuses were below the standard of 35 weekly student contact hours (WSCH) per station for classroom utilization. This pattern of low scheduled hours and high occupancy rate has been found in previous utilization analyses.

The figures for class laboratories are mixed. Two campuses exceeded the lower division standard of 23.4 WSCH per station and six exceeded the upper and graduate divisions standard of 17.6 WSCH per station, although the use of the laboratories as lecture rooms may have contributed to these achievements, as evidenced by the extremely high station occupancy percentages. The use of laboratories for lecture classes is not uncommon nor improper. It is entirely appropriate to use this empty space for any class it may serve.

Use of Other Space

Significant amounts of space classified as other than classroom or class laboratory is used to teach lecture and laboratory classes. The data show that of the 3,359,985 WSCH conducted in lecture and laboratory modes of instruction and held in permanent space, 315,288 WSCH (9.4%) were taught in space other than classrooms or class laboratories. It is evident that classes of all modes were held in almost all classifications of space.

On average the system produced almost 20 percent of the fall, 1993, FTE outside of classrooms and class laboratories. The percentages range from a low of 9.3 percent at San Marcos (a very young campus) to a high of 26.0 percent at San Bernardino. (The 45.3 percent figure for San Francisco may be attributed to that campus's program of rehabilitation of older instructional facilities to bring them up to modern instructional needs, causing the campus to schedule classes into non-instructional space.)

Appendix C

Spaces Included in the ASF/FTE Model

Table C-1 Space Type Codes Included in Instructional Sector Model

LECTURE	code	LABORATORY	code
Lecture	0001	Teaching Lab	0010
Lecture Service	0002	Teaching Lab Service	0011
Seminar	0004	Graduate Research Space	0016
Seminar Service	0005	Graduate Research Service	0017
INSTRUCTIONAL ACTIVITY	7		
Self-instruction Comp Lab	0019	General Storage	0056
Self-instruction Lab	0020	Warehouse	0057
Music practice studio	0021	Museum and Galleries	0070
Physical Education-Indoor	0022	Auditoria	0075
Military Science	0024	Stage	0077
Animal Quarters	0025	Auditoria Service	0079
Special Space Education	0027	Locker Rooms	0081
Radio-TV	0028	Equip Maintenance/Repair	0083
Special Instructional	0029	Other Special Support	0085
Lounge	0052	Other General Use	0099
FACULTY/FACULTY	Y ADMIN O	FFICE	
Faculty Office-Profession	onal	0030	
Faculty Office-Clerical		0031	
Faculty Office-Service		0032	
Faculty/AdminProfess	ional	0035	
Faculty/AdminClerica		0036	
Faculty/AdminService		0037	
Other Office		0049	
Conference Room		0051	
Faculty Use		0093	

Table C-2 Spaces Included in the ASF/FTE Sub-Models

Sub-Model	All spaces with Administrative (HEGIS) Codes
General Administration	90101 through 91011
Library	90301
Media	90201 through 90231
Plant Operations	90501

Table C-3 Spaces Excluded from the ASF/FTE Model

	code
Physical Education-Outdoor	0023
Green House	0026
Parking	0082
Field Areas	0084

Physical Education includes 08351 - 08355

Industrial Technology includes 08391 - 08396

Codes exclude: all nonstate codes, 99990-Other, noncapacity and 99999-All disciplines

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Appendix D

	Teaching	Teaching	Graduate	Faculty	Faculty	Misc.
General	Laboratories	Laboratories	Research Labs	Offices	Admin.	Shops &
Subject Field	asf/100 wsch*	asf/station**	asf/Grad. Stu.***	asf/Fac. FTE	asf/Fac. FTE	Storage
Agriculture			150	110	40	10%
LD	255	60				
UD	341	60				
Biological Science			120	110	35	10%
LD	237	55				
UD	341	60				
Physical Science			120	110	35	10%
LD	255	60				
UD	400	70				
Engineering			150	110	40	15%
LD	387	91				
UD	628	111				
Mathematics			23	110	25	5%
LD	127	30				
UD	173	30				
Psychology			72	110	30	7.5%
LD	173	40				
UD	341	60				
Anthropology			71	110	30	7.5%
LD	182	43				
UD	257	45				
Geography			71	110	30	7.5%
LD	182	43				
UD	257	45				
Other Social Sciences			23	110	25	5%
LD	127	30				
UD	173	30	405	110	05	4.00/
Art	070	05	105	110	25	10%
LD	278	65				
UD	369	65	405	440	05	4.00/
Fine Arts	057	00	105	110	25	10%
LD	257	60				
UD Other Humonities	455	80	23	110	25	5%
Other Humanities	173	40	23	110	25	5%
LD UD	228	40 40				
UD Bus. Admin. & Econ.	228	40	23	110	33	7%
Bus. Admin. & Econ. LD	127	30	23	110		1%
UD	127	30 30				
UU	1/3	30				

SPACE STANDARDS CHART

California State University	Subject	Revision	
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Appendix D

	Teaching	Teaching	Graduate	Faculty	Faculty	Misc.
General	Laboratories	Laboratories	Research Labs	Offices	Admin.	Shops &
Subject Field	asf/100 wsch*	asf/station**	asf/Grad. Stu.***	asf/Fac. FTE	asf/Fac. FTE	Storage
Education			23	110	50	10%
LD		0				
UD	228	40				
Home Economics			23	110	50	10%
LD	255	60				
UD	341	60				
Industrial Arts			113	110	30	15%
LD	290	68				
UD	471	83				
Journalism			23	110	50	10%
LD	255	60				
UD	341	60				
Health Science			23	110	50	10%
LD		0				
UD	287	51				
Other Professions			23	110	50	10%
LD	168	39				
UD	285	50				
Classroom & Seminar						
LD	43	15				
UD	43	15				
Grad	43	15				

SPACE STANDARDS CHART

*To derive ASF per 100 weekly student credit (contact) hours:

ASF per 100 weekly student credit (contact) hours is derived by dividing ASF per station by the utilization standards (23.4 for lower division and 17.6 for upper division) and multiplying the result by 100.

Example: Art - LD: 65/23.4 X 100 = 278 ASF

**To derive ASF per station:

*ASF per station is derived by dividing the asf/100 wsch by 100 and multiplying the result by the utilization standards for laboratories, i.e., 23.4 for lower division and 17.6 for upper division. Example: Art - LD: $278/100 \times 23.4 = 65$

***Graduate Students = Graduate FTE Weekly Student Credit Hours (15)

Average Weekly

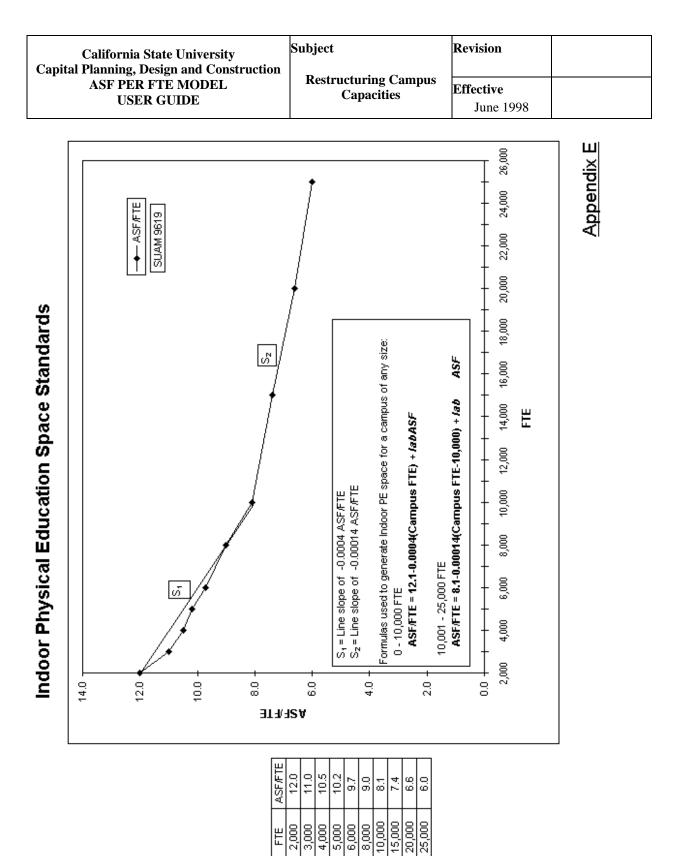
Source: Physical Planning and Development, SUAM VI-9512/1&&2, Appendix A

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Capital Planning, Design and Construction			
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Appendix E

Equations used for Indoor Physical Education

The Indoor PE standards set forth in SUAM Section VII 9619 are used to program Indoor PE space. Graphically the SUAM standards for Indoor PE are not exactly linear. For the purposes of the model input, the Fall 1994 CSR enrollment was used. A best-fit linear representation was used to write simple formulas for any campus size. The formula need follows the standards except for campus sizes less than 8,000 FTE and in this area the reported need will be slightly more than the standard. Indoor PE space requirements are included in the ASF/FTE model under Instructional Activity in Table 1 of this report. See the Indoor PE graph and SUAM standards on the next page below.



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ä.		CAMP	PCT	1.2 0.9	1.7 2.0	5.8 5.8	0.1 0.2	2.9 3.1		45		CAMP	PCT	30.7	51.6 57.1	94.1 8.7.8	5.9	100.0	7
PAGE 25- 32			PCT	2.7	25	0.0	2 2	6.2 9.1		PÅGE 25- 185				100.0	100.0	100.0	100.0	100.0	# 2 2 ¥
		Ξ.	POT	40.2 29.0	57.4 6.3.9	9.76 92.9	2.4	100.0						45.5 20.7 10	51.6 ±0 57.1 ±0	94.1 10 87.8 10	5.9 12.2 10	100.0	2.4 - 0.04 2.4 - 0.03 2.4 - 0.03 2.4 - 0.03
		TOTAL	-	173.93 6.613 26.30 394.53	248.20 14.543 17.07 256.00	422.13 21.156 19.95 299.30	10.27 1.614 6.36 95.42	432.40	10.77 284.85			TOTAL	-	6,328.33 226.853 27.90 418.44	7,682.53 421.489 18.23		884.13 89.963 9.83 147.42	14,895.00 738.305 20.17 302.62	Made % Lovel FTES + Taval Category FTES - LDLab Lab + Tar Cat FTES - 19.07 + 432.4 - 0.0441 Made & Lovel FTES + Taval Category FTES - LDLab Lab + Tar Cat FTES - 13.93 + 432.4 - 0.0322 Made & Lovel FTES + Taval Category FTES - LDLab Lab + Tar Cat FTES - 13.72 + 422.4 - 0.0728 Made & Lovel FTES + Taval Category FTES - UDLab Lab + Tar Cat FTES - 15.72 + 422.4 - 0.0728 Made & Lovel FTES + Taval Category FTES - UDLab Lab + Tar Cat FTES - 15.72 + 422.4 - 0.0728
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5 25 Fran		2	PCT		9.5 19.4	5.6 13.3	26.0 33.0	13 14.7				5	PCT	0.9 1.4	6.8 12.3	4.0 8.5	23.6	5.2 12.0	1- S317 F1ES - L
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Appendix G

Equations used in the Sub-Models

General Administration:

The CSU does not have any overall standards for General Administration. SUAM Section VII 9611 does set forth office standards for representative positions by level and category. A best-fit linear representation was used to determine the General Administration requirement for any campus size. General Administration space comparisons of ASF/FTE "required" versus existing are shown in Table 2 of this report. See the General Administration graph and SUAM standards below.

Libraries:

Library standards in SUAM Section VII 9614 are used to program library space. Graphically the SUAM standards for Library are linear between 8,001 and 10,000 FTE and 10,001 and 25,000 FTE. For the purposes of the model, the ASF/FTE for a campus with an enrollment between 0 and 8,000 FTE was considered constant at 15.64 ASF/FTE. Linear formulas were derived to determine the library space needs for any size campus. Library space ASF/FTE "required" compared to existing are shown in Table 2 of this report. A graph and table illustrating the library standards are provided below.

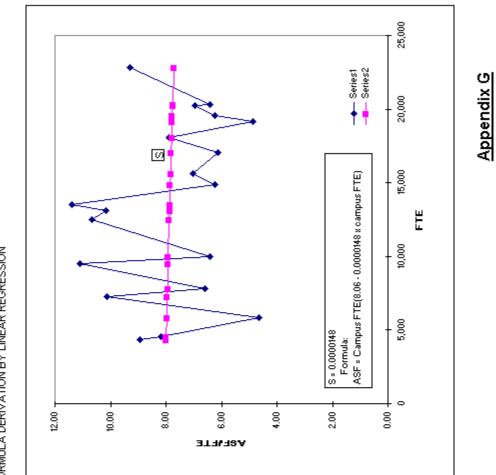
Media (Multimedia, Instructional Development, and Audio Visual space):

Media standards in SUAM Section VII 9614.01 were used to determine the space needs in this category for each campus.

Plant Operations/Corporation Yard:

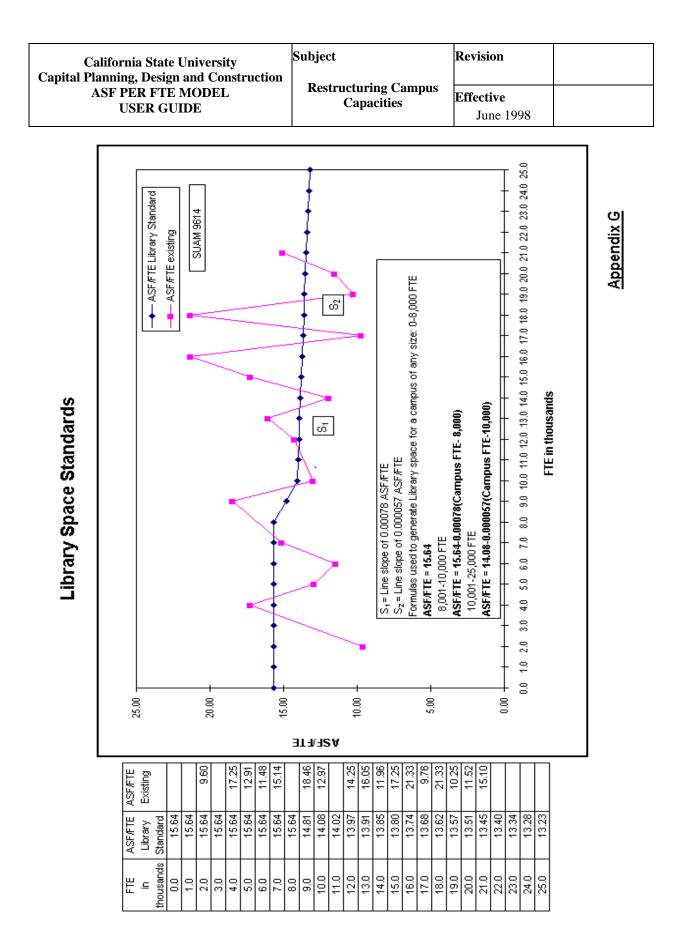
Corporation Yard standards set forth in SUAM Section VII 9620 are used in programming this type of space. Graphically the Corporation Yard standards are not exactly linear. For the purposes of the ASF/FTE model linear formulas were derived to calculate Plant Operations/Corporation Yard space requirement for any size campus. These ASF/FTE requirements compared to existing space are shown in Table 2 of this report. A graph and table illustrating the standards are provided below.

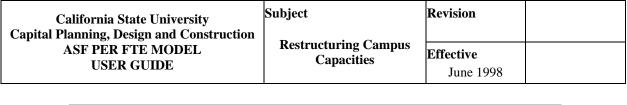
California State University	Subject	Revision	
Capital Planning, Design and Construction	Destructuring Commun		
ASF PER FTE MODEL	Restructuring Campus Capacities	Effective	
USER GUIDE	Capacities	June 1998	

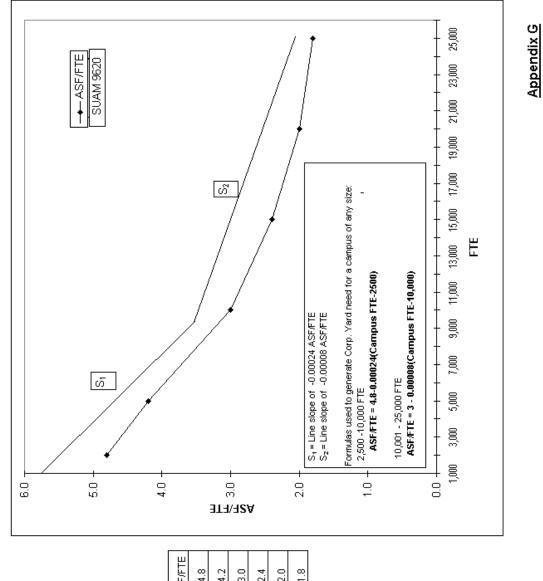


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20,318 6.40 7.76 22,818 9.31 7.72	20,318 6.40 7.76 22,818 9.31 7.72	n Francisco	20,256	6.97	7.76	141,237	
22,818 9.31 7.72	22,818 9.31 7.72	ng Beach	20,318	6.40	7.76	129,992	
1,967,001	1,367,001	n Diego	22,818	9.31	7.72	212,531	
						1,967,001	

General Administration FORMULA DERIVATION BY LINEAR REGRESSION







ASF/FTE	4.8	4.2	3.0	2.4	2.0	1.8
FTE	2,500	2,000	10,000	15,000	20,000	25,000

Plant Operations/Corporation Yard Space Standards

Appendix H

Instructional and Instructional Related Space Requirements by Discipline by Campus

The Appendix H is the hard copy of an electronic matrix that translates enrollments by discipline, level and category of instruction into assignable square foot (ASF) needs for any discipline. This translation takes place through the application of the existing State of California Space and Utilization Standards using enrollments from the Course Section Report(CSR) which is extracted from the Academic Planning Database (APDB). The model follows the same format of calculation as the Form PPD 2-3, except the model incorporates a capability to compute the disciplines needs for <u>any</u> FTE number. Provision is also provided in this appendix to display "existing ASF" in the same category of instruction as "need" for the purpose of comparison.

To help the reader to understand how the model works, an example using one discipline for Fresno is set forth in Appendix H of this document. This example illustrates the model formula results along with the discipline ASF existing. On page 2, the model calculates the ASF needs for Agriculture (discipline 01) using the Course Section Report (CSR) enrollments (example on Appendix F).

Aside from the example, Appendix H is made up of the CSU HEGIS Discipline Categories, beginning with discipline 01, Agriculture and ending with discipline 49, Interdiscipline Studies. Also, discipline 00001, the category of "Interdiscipline" was added to pick up the instructional activity ASF and faculty/faculty administrative ASF in this classification. Please note that the Appendix H alphabetical column headings correspond to the alphabetical column headings in Appendix F (cell formulas).

To use the model, for a particular discipline/disciplines, use the following documents:

- 1. **Most Current Fall Course Section Report (CSR).** To develop the information needed from this document, follow the examples on page 1 of Appendix F.
- 2. **Space Standards Chart, Appendix D**. The model input from this chart is the discipline multiplier [Weekly Student Contact Hours (WSCH) divided by 100]. The lecture multiplier is constant for all disciplines. The lab multiplier varies from discipline to discipline.

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